



**2017 GLOBAL LEADERSHIP FORUM**  
**BUILDING LEADERSHIP FOR REFORM IN DIVIDED SOCIETIES**

<b>Day 1 – Monday, March 6, 2017</b> <b>PRESTON AUDITORIUM</b>	
8:00 – 8:45	Registration and coffee (NB. Registration closes at 8:45)
8:50	Participants to take seats
9:00 – 9:15 Live session	<p><b>Welcome and Objectives of the Forum</b>  <i>Roby Senderowitsch, Manager, Leadership Learning and Innovation                      Equitable Growth, Finance and Institutions vice-presidency, The World Bank Group</i></p> <p><b>Opening Remarks</b>  <i>Jan Walliser, Vice President, Equitable Growth, Finance and Institutions vice-presidency, The World Bank Group</i></p>
9:15 – 10:30 Live session	<p><b>High-Level Dialogue on Building Inclusive Leadership for Conflict Resolution</b></p> <p><b>Moderation and discussion:</b> <i>Annette Dixon, Regional Vice President, South Asia, The World Bank Group</i></p> <p><b>President Festus Mogae</b>  <i>Former President of the Republic of Botswana, Chairman of The Coalition for Dialogue on Africa</i></p> <p><b>Frank Pearl Gonzalez</b>  <i>Chief Negotiator for the Peace Talks, Former Minister of State, Colombia</i></p> <p><i>This high-level discussion will frame the discussion for the Forum. President Festus Mogae is currently the Chairperson of the South Sudan Joint Monitoring and Evaluation Commission (JMEC) in charge of monitoring the mandate and tasks of the Transitional Government of National Unity. Frank Pearl Gonzalez has been a successful Chief Negotiator for the peace talks with the FARC and ELN rebel groups. The speakers will share their experience in brokering for peace and discuss to which extent the psychology and tactics used to broker peace could be applied to building reform teams in polarized societies.</i></p>



<p><b>10:30 – 10:45</b></p>	<p><b>Coffee Break</b></p>
<p><b>10:45 – 11:45</b> Live session</p>	<p><b>Plenary Session 1 – Bridging the Divide in Challenging Environments</b>  <i>Moderator: David Hudson, Deputy Director, Developmental Leadership Program, Birmingham Professorial Fellow of Developmental Leadership, University of Birmingham</i></p> <p><b>PANELISTS</b></p> <ul style="list-style-type: none"> <li>- <i>Mayor Nacienceno Mejos Pacalioga, Dumingag Municipality, Zamboanga del Sur, The Philippines, Winner of 2016 Ed Campos Collaborative Leadership Award for Lifetime Achievement</i></li> <li>- <i>Juan Londono, Director of the Centre for Analysis and Public Affairs, former Deputy Interior Minister, Colombia</i></li> <li>- <i>Muhammad Musa, Executive Director, &amp; Representative for Sir Fazle Abed, founder and chairman of BRAC, Winner of 2016 Ed Campos Collaborative Leadership Award for South Asia</i></li> <li>- <i>Francesca Recanatini, Senior Public Sector Specialist, The World Bank Group</i></li> </ul> <p><i>High level officials and CEOs discuss the challenges they have faced in exercising leadership when faced with adversity and polarization. The debate will be informed by research on the causes and consequences of polarization, and the strength of institutions.</i></p>
<p><b>11:45 – 12:45</b> Live session</p>	<p><b>Plenary Session 2 – Leadership Matters: Constructive vs Toxic Leadership</b>  <i>Moderator: Prof. Jean Lipman-Blumen, Thornton F. Bradshaw Professor of Public Policy and Professor of Organizational Behavior, Drucker School of Management, Claremont Graduate University</i></p> <p><b>PANELISTS</b></p> <ul style="list-style-type: none"> <li>- <i>Marcelo M. Giugale, Senior Economic Adviser, Cluster of Global Practices for Equitable Growth, Finance and Institutions, The World Bank Group</i></li> <li>- <i>Sofiane Ben Mohammed Sahraoui, Founder, Middle East &amp; North Africa Public Administration Research, Tunisia, Winner of 2016 Ed Campos Collaborative Leadership Award for Middle-East and North Africa</i></li> <li>- <i>Emeline Siale Ilolahia, Civil Society Forum of Tonga, Winner of 2016 Ed Campos Collaborative Leadership Award for East Asia and the Pacific</i></li> </ul> <p><i>The session will discuss different leadership approaches, the impact of constructive and divisive leaders. While blaming destructive leaders for their foibles is easy, toxic managers could not exist without their followers’ compliance. The panelists will propose some practical approaches in managing reforms in the face of toxic leadership.</i></p>
<p><b>12:45 – 13:30</b></p>	<p><b>Business Buffet Lunch and Networking Session – James D. Wolfensohn Atrium</b></p>



<p><b>13:30 – 14:30</b> Live session</p>	<p><b>Plenary Session 3 – Leadership, Governance and the Law: Lessons from WDR 2017</b>  <i>Moderator: Deborah Wetzel, Senior Director, Governance Global Practice, The World Bank Group</i></p> <p><b>PANELISTS</b></p> <ul style="list-style-type: none"> <li>- Lindsay Coates, President, InterAction</li> <li>- Clare Lockhart, Director, Institute for State Effectiveness</li> <li>- Edouard Al-Dahdah, Senior Public Sector Specialist, Governance Global Practice, The World Bank Group</li> </ul> <p><i>The World Development Report (WDR) 2017 acknowledges that all countries share a similar set of development goals: to minimize the threat of violence, to promote growth, and to improve equity. But too often, carefully designed, sensible policies to achieve these objectives are not adopted or implemented—and when they are, they too often fall short of achieving their goals. The report argues that Policy making and policy implementation do not occur in a vacuum. Rather they take place in complex political and social settings, in which individuals and groups with unequal power interact within changing rules as they pursue conflicting interests. The process of these interactions is what this Report calls governance, and the space where these interactions take place, the policy bargaining arena. Who bargains, who is excluded, and the entry barriers to the bargaining arena determines the selection and implementation of welfare-enhancing policies, and consequently, sustainable development outcomes.</i></p> <p><i>This session will discuss the main insights of the report and illustrate how the WDR framework can help policy makers and development practitioners to explicitly navigate and understand better the political economy and local dynamics of divided societies, build constituencies for reform and leverage entry-points for change.</i></p>
<p><b>14:30 – 15:30</b> Live session</p>	<p><b>Plenary Session 4 – Operational Tactics in Navigating Polarized Environments</b>  <i>Moderator: Jim Brumby, Director, Public Sector and Institutions, Governance Global Practice, The World Bank Group</i></p> <p><b>PANELISTS</b></p> <ul style="list-style-type: none"> <li>- Paula Gaviria Betancur, Presidential High Counsellor for Human Rights, Colombia, Winner of 2016 Ed Campos Collaborative Leadership Award for Latin America and the Caribbean</li> <li>- Sarmad Khan, Team Leader and Policy Adviser, Leadership Development, United Nations Development Operations Coordination Office</li> <li>- Herman Brouwer, Senior Advisor, Multi-Stakeholder Partnerships - Wageningen University &amp; Research, Centre for Development Innovation</li> <li>- Michael Woolcock, Lead Social Development Specialist, The World Bank Group</li> </ul> <p><i>Conventional approaches to strengthening local leadership in fragile and conflict-affected environments have shown limited results. In the absence of strong institutions, what approaches and tactics could civil society, reform-oriented government officials and international organizations adopt to create momentum towards achieving the sustainable development goals.</i></p>



15:30 – 15:45	Coffee Break
15:45 – 17:15 Live session	<p><b>Plenary Session 5: A Writing Sprint on Practical Approaches on Collaborating in Divided Societies</b></p> <ul style="list-style-type: none"> <li>- <b>Group 1: Securing the Authorizing Environment</b> <i>Facilitator: Sumathi Jayaraman, Director, Strategy and Innovation, UNDP</i></li> <li>- <b>Group 2: Do's and Don'ts in Coalition Building</b> <i>Facilitator: Heather Lyne de Ver, Program Manager, Developmental Leadership Program, University of Birmingham</i></li> <li>- <b>Group 3: Conflict Resolution and Consensus Building</b> <i>Facilitator: David Fairman, Managing Director at the Consensus Building Institute, Associate Director of the MIT-Harvard Public Disputes Program</i></li> <li>- <b>Group 4: Getting Things Done</b> <i>Facilitator: Lisa Williams, Team Lead on Partnerships for Peace and Effective Institutions, Organisation for Economic Co-operation and Development (OECD)</i></li> </ul> <p><i>In this session, participants will work in different groups to take advantage of the collective wisdom in the room and collaboratively develop checklists that can guide practitioners and stakeholders on the ground. We will employ the Writing Sprint Methodology to combine expertise on a number of themes. The multidisciplinary approach yields benefits beyond the actual resource created – from inspiring ideas to interesting conversations and potential partnerships.</i></p>
17:15 – 17:30 Live session	<p><b>Closing Day 1 – Reflection on Leadership &amp; Coalitions in Divided Societies</b> <i>Hartwig Schafer, Vice President, Operational Policy and Country Services, The World Bank Group</i></p>
17:30 – 18:00 Live session	<p><b>Jose Edgardo Campos Collaborative Leadership Awards Ceremony</b> <i>Dr. Jim Yong Kim, President, The World Bank Group</i> <i>Jan Walliser, Vice President, Equitable Growth, Finance and Institutions, The World Bank Group</i></p>
18:00 – 21:00	<p><b>Cocktail Dinner &amp; Closing Remarks</b> James D. Wolfensohn Atrium <i>Edward Olowo-Okere, Director, Financial Accountability and Reporting, Governance Global Practice, The World Bank Group</i></p>
21:00	End of High-Level Forum



<b>DAY 2 – Tuesday, March 7, 2016</b> <b>STRENGTHENING THE PARTNERSHIP</b> MC2-800	
<b>8:30 – 9:00</b>	<b>Breakfast</b>
<b>9:00 – 9:30</b>	<b>Welcome and Takeaways from Day 1</b> <i>Ajay Tejasvi Narasimhan, Program Manager, Collaborative Leadership for Development, The World Bank Group</i>
<b>9:30 – 10:30</b>	<b>A Decade of Research on Leadership and Coalition Building: A Preview of Developmental Leadership Program’s Findings</b> <i>David Hudson, Deputy Director, Developmental Leadership Program, Birmingham Professorial Fellow of Developmental Leadership, University of Birmingham</i>
<b>10:30 – 11:00</b>	<b>Coffee Break</b>
<b>11:00 – 12:30</b>	<b>Partnership in Action</b>
<b>12:30 – 13:30</b>	<b>Business Buffet Lunch – End of Global Leadership Forum</b>